

Unveiling the effects of sunk costs: barrier to entry vs. commitment

Gianni Amisano
DG-Research, European Central Bank
Dipartimento di Scienze Economiche, Università di Brescia

Maria Letizia Giorgetti
Università degli Studi di Milano

Maria Luisa Mancusi
Università Bocconi

In markets characterized by high sunk costs, the impact of sunk costs on entry could be controversial. Sunk costs could act as a barrier to entry if there is an incumbent likely to retaliate entry by preying on the entrant. In such case, a group of incumbent companies or an incumbent company act strategically in order to maintain market power and to discourage entry so sunk costs are a barrier to entry. In other cases sunk costs can be a deterrent to predation if they serve to commit entrants to staying in the market and thereby induce the incumbent to adopt a more accommodating strategy. This is called the Cabral Ross effect (Cabral-Ross 2008).

In a paper on the pharmaceutical sector Amisano and Giorgetti (2011) find a positive relationship between entry and sunk cost in many 1 digit (according to the Anatomical Therapeutical Classification - ATC) submarkets. In this paper, by controlling for more theoretically grounded regressors, we model entry into each specific submarket by adopting a narrow submarket segmentation and a more appropriate sunk costs measure. We investigate entry into each specific submarket in the United States over the period 1988-1999, where submarkets are identified using a 3 digit ATC classification.